IN THE UNITED STATES BANKRUPTCY COURT FOR THE DISTRICT OF DELAWARE

)
In re:) Chapter 11
)
JOANN INC., et al., ¹) Case No. 25-10068 (CTG)
)
Debtors.) (Jointly Administered)
)

GLOBAL NOTES AND STATEMENT OF LIMITATIONS, METHODOLOGY, AND DISCLAIMERS REGARDING MONTHLY OPERATING REPORT FOR THE PERIOD OF JULY 5, 2025 THROUGH JULY 15, 2025²

On January 15, 2025 (the "Petition Date"), the above-captioned debtors and debtors in possession (each, a "Debtor," and collectively, the "Debtors") filed voluntary petitions in the United States Bankruptcy Court for the District of Delaware (the "Court") commencing cases for relief under chapter 11 of the Bankruptcy Code. On January 16, 2025, the Bankruptcy Court entered an order authorizing the joint administration of these chapter 11 cases pursuant to Bankruptcy Rule 1015(b) under the lead case *In re JOANN Inc.*, *et al.*, No. 25-10068 (CTG) [Docket No. 103]. On January 28, 2025, the United States Trustee for the District of Delaware (the "U.S. Trustee") appointed an official committee of unsecured creditors pursuant to section 1102(a)(1) of the Bankruptcy Code [Docket No. 198].

The factual background regarding the Debtors, including their business operations, their capital and debt structures, and the events leading to the filing of these chapter 11 cases, is set forth in detail in the *Declaration of Michael Prendergast, Interim Chief Executive Officer, in Support of Chapter 11 Petitions and First Day Motions* [Docket No. 5]. Additional information about these chapter 11 cases, court filings, and claims information is available at the website maintained by the Debtors' claims and noticing agent: https://cases.ra.kroll.com/Joann2025.

The Debtors have prepared and filed the attached monthly operating report and the exhibits thereto (the "MOR") for the period including July 5, 2025 through July 15, 2025 (the "Reporting Period") with the assistance of their advisors solely for the purpose of complying with the monthly operating requirements applicable in the Debtors' chapter 11 cases and the instructions provided by the Office of the United Trustee for the District of Delaware. The financial information contained herein is limited in scope, covers a limited time period, and is presented on a preliminary and unaudited basis. As such, the MOR has not been subject to procedures that would typically be applied

The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: JOANN Inc. (5540); Needle Holdings LLC (3814); Jo-Ann Stores, LLC (0629); Creative Tech Solutions LLC (6734); Creativebug, LLC (3208); WeaveUp, Inc. (5633); JAS Aviation, LLC (9570); joann.com, LLC (1594); JOANN Ditto Holdings Inc. (9652); Dittopatterns LLC (0452); JOANN Holdings 1, LLC (9030); JOANN Holdings 2, LLC (6408); and Jo-Ann Stores Support Center, Inc. (5027). The Debtors' mailing address is 5555 Darrow Road, Hudson, Ohio 44236.

² Capitalized terms used but not otherwise defined herein shall have the meanings ascribed to such terms in the *Joint Chapter 11 Plan Of Joann Inc. And Its Debtor Affiliates* [Docket 513].

to financial statements prepared in accordance with accounting principles generally accepted in the United States of America ("<u>U.S. GAAP</u>") and does not include all of the information and footnotes required by U.S. GAAP. Upon the application of such procedures, the financial information could be subject to changes, which could be material.

Solely to comply with their obligations to provide MORs during these chapter 11 cases, the Debtors have prepared this MOR using the best information presently available to them, which has been collected, maintained, and prepared in accordance with their historical accounting practices. The MOR generally reflects operations and financial position of the Debtors on a non-consolidated basis, in a form not maintained by the Debtors in the ordinary course of their business and is not intended to fully reconcile to the consolidated financial statements prepared by the Debtors. Accordingly, the amounts listed in the MOR will likely differ, at times materially, from the historical consolidated financial reports. Because the Debtors' accounting systems, policies, and practices were developed to produce consolidated financial statements, rather than financial statements by legal entity, it is possible that not all assets, liabilities, income, or expenses have been recorded on the correct legal entity.

The results of operations and financial position contained herein are not necessarily indicative of results that may be expected for any period other than the Reporting Period and may not necessarily reflect the Debtors' future consolidated results of operations and financial position. Unless otherwise noted herein, the MOR generally reflects the Debtors' books and records and financial activity occurring during the Reporting Period. Except as may be otherwise noted, no adjustments have been made for activity occurring after the close of the Reporting Period.

The MOR should not be relied upon by any persons for information relating to current or future financial condition, events, or performance of any of the Debtors or their affiliates, as the results of operations contained herein are not necessarily indicative of results which may be expected from any other period or for the full year, and may not necessarily reflect the combined results of operations, financial position, and schedule of receipts and disbursements in the future. The MOR presents the Debtors' best estimates for the Reporting Period, but there can be no assurance that such information is complete, and the MOR may be subject to material revision. These notes, statements, and limitations should be referred to, and referenced in connection with, any review of the MOR, of which they comprise an integral and material part.

RESERVATION OF RIGHTS

The information furnished in this MOR includes normal recurring adjustments but does not include all of the adjustments that typically would be made for interim financial statements presented in accordance with GAAP. Although the Debtors made commercially reasonable efforts to ensure the accuracy and completeness of the MOR, inadvertent errors or omissions may exist. Accordingly, the Debtors hereby reserve all rights to dispute the validity, status, enforceability, or executory nature of any claim amount, agreement, representation, or other statement set forth in this MOR. Further, the Debtors reserve the right to amend or supplement this MOR in all respects, if necessary or appropriate, but undertake no obligation to do so. Nothing contained in this MOR shall constitute a waiver or any of the Debtors' rights or an admission with respect to their chapter 11 cases or otherwise.

For the reasons discussed above, there can be no assurance that the consolidated financial information presented herein is complete, and readers are cautioned not to rely on the MOR for any reason.

The financial statements of the Debtors' non-debtor affiliates have not been included in the MOR. Unless otherwise indicated, all amounts in the MOR are reflected in U.S. dollars.

SUPPORTING DOCUMENTATION AND CERTAIN ADJUSTMENTS, LIMITATIONS, METHODOLOGY, AND DISCLAIMERS

While the Debtors do not restate the above notes and reservations or rights in their entirety here, such notes and reservations apply to the entire MOR and each individual response or other item included in the MOR. In addition to such notes and reservations, the Debtors offer the following explanatory notes.

Debtors' Full-Time Employees. The number of Full-Time Employees by each entity has been estimated using information from the payroll payments made in July 2025.

Statement of Cash Receipts and Disbursements. Reported cash receipts and disbursements exclude intercompany and debtor-to-debtor transactions, as provided in the instructions to the MOR.

In addition, the escrow transfers for the weekly Debtor professional fee estimates under the order authorizing and approving the Debtors' postpetition use of cash collateral are not included, as those funds will remain in the escrow account until each respective professional's fee applications are approved. When funds are transferred out of the escrow account, such disbursements are included as cash disbursements. For additional information on ending cash balances per the Debtors' books and records, see the attached cash balances in the Statement of Cash Receipts and Disbursements.

Balance Sheet. As noted above, the Debtors have historically prepared financial statements on a consolidated basis, and it is on this basis that the Debtors continue to prepare and report financials in the ordinary course of their business. This MOR is prepared on an entity-by-entity basis. To prepare a balance sheet for each Debtor solely for the purpose of complying with the monthly operating requirements applicable in the Debtors' chapter 11 cases and the instructions provided by the Office of the United Trustee, the Debtors made certain adjustments to their consolidating balance sheets, including but not limited to netting or reconciling certain intercompany balances, adjusting cash balances to remove negative balances, and associating certain assets and liabilities with the reasonably appropriate Debtor entity even in certain cases where such assets and liabilities were associated with another entity in the Debtors' consolidating trial balances.

Statement of Operations. As noted above, the Debtors have historically prepared financial statements on a consolidated basis, and it is on this basis that the Debtors continue to prepare and report financials in the ordinary course of their business. This MOR is prepared on an entity-by-entity basis. To prepare an income statement for each Debtor solely for the purpose of complying with the monthly operating requirements applicable in the Debtors' chapter 11 cases and the instructions provided by the Office of the United Trustee, the Debtors made certain adjustments to their consolidating profits and loss statements

Part 1. Cash Receipts and Disbursements.

Cash Receipts and Disbursements are presented based on the entity which owns the respective bank account into which the cash was received or from which the cash was disbursed. Note that disbursements include sweeps to Great American and other transaction disbursements. Cash balance is as reported on the Company balance sheet

• The Debtors maintain and operate a centralized cash management system, under which all bank accounts are maintained by Debtors Jo-Ann Stores, LLC and Dittopatterns LLC. In the ordinary course of their business, the Debtors that maintain the Debtors' cash management bank accounts may make payments on behalf of other Debtors, creating intercompany balances in the Debtors' accounting system.³

Part 2. Asset and Liability Status.

- Postpetition payables (excluding taxes). Postpetition payables figures have been
 estimated using commercially reasonable efforts by examining outstanding payables that
 were received in the reporting period and estimating other accrued expenses. As a result
 of the adjustments necessary to prepare information on an entity-by-entity basis, certain
 estimates and prorations were used to determine the amounts of postpetition payables to
 include for each Debtor entity in line f.
- Postpetition taxes payable. Postpetition taxes payable amounts include estimated sales tax based on sales during the reporting period.
- Prepetition priority debt. The Debtors have not historically and do not now maintain records of any claims entitled to priority under the Bankruptcy Code. Line L for Debtor Jo-Ann Stores LLC is comprised of unpaid severance claims up to the cap set forth in section 507(a)(4) of the Bankruptcy Code.
- Prepetition unsecured debt and total liabilities (debt). The Debtors have made commercially reasonable efforts to determine pre- and postpetition payables by Debtor entity for purposes of the MOR. Because, as noted above, the Debtors have historically prepared financial statements on a consolidated basis, and it is on this basis that the Debtors continue to prepare and report financials in the ordinary course of their business, certain estimates and prorations were used to determine the amounts of prepetition payables to include for each Debtor entity. Prepetition unsecured debt is comprised of all liabilities not included in the line items not in lines j, k, and l.

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Such intercompany transactions are described in more detail in the *Motion of Debtors for Entry of Interim and Final Orders (I) Authorizing the Debtors to (A) Continue to Operate Their Cash Management System, (B) Honor Certain Prepetition Obligations Related Thereto, (C) Maintain Existing Business Forms, and (D) Continue to Perform Intercompany Transactions, and (II) Granting Related Relief [Docket No. 11].*

Part 6. Postpetition Taxes.

- Postpetition taxes paid. During the Reporting Period, the Debtors remitted payments for certain taxes in the ordinary course of business, which payments included certain amounts on account of prepetition taxes authorized to be paid under the order granting the Debtors' first-day motion to pay certain prepetition taxes [Docket No. 341].
- Postpetition employer payroll taxes accrued. Note that the Debtors are up to date on all payroll taxes and the amount shown represents accrued but not yet due payroll taxes.
- Postpetition other taxes accrued and postpetition other taxes paid. The amounts set forth in line f and line g are limited to tax payments and do not include payment of business license and similar fees.

Part 7. Questionnaire.

• Question a. In accordance with relief granted by the Court the Debtors have made certain payments on account of prepetition claims. Further details regarding the relief requested, the relief granted, and the payments projected to be made by the Debtors is set forth in the applicable motions and orders.

Consolidating Trial Balance Summary July 15, 2025

Acct Rollup			o-Ann Stores ipport Center, Ne	eedle Holdings	JOANN Ditto			AOL	ANN Holdings 1, JOA	NN Holdinas 2.			Creative Tech	
cct Kollup	Jo-Ann Stores, LLC Jos		Inc.	LLC		ativebug, LLC W	eaveUp, Inc. D	ittopatterns LLC	LLC	LLC	JOANN Inc.	JAS Aviation, LLC	Solutions LLC	Total
sh	\$ 48,327,877 \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- ;	\$ -	\$ - \$	-	\$ 48,327,877
counts Receivable	1,424,458	3,576,905	-	-	0	-	3,657	-	-	-	-	-	-	5,005,020
paid Income Tax	3,275,143	-	-	-	-	-	987,142	-	-	-	1,437,299	-	270,608	5,970,192
paid Expenses	16,048,893	-	-	-	-	-	-	-	-	-	-	-	-	16,048,893
entory perty and Equipment Net	-	-	-	-	-	-	-	-	-	-	-	-	-	•
erating Lease Assets	-	-	<u>-</u> (0)	- -	- -	- -	-	<u>-</u>	-	- -	- -	-	-	-
odwill	72,985,741	(0)	(0)	-	- -	-	-	-	-	-	-	-	-	72,985,741
angible assets	152,135,415	-	-	_	_	_	(0)	-	_	_	_	_	_	152,135,415
et Intercompany	85,096,102	69,696,110	(15,553,486)	(126,695,264)	(506,476)	-	(1,288,052)	-	-	-	27,068,634	_	(270,608)	37,546,959
vestment In Subsidiaries	, , , <u>-</u>	-	-	126,695,264	-	-	-	-	286,371,461	286,371,461	286,371,461	-	-	985,809,646
ther assets	8,335,316	597,259	-	-	500,000	-	-	-	-	-	-	-	-	9,432,574
otal Assets	\$ 387,628,944 \$	73,870,274 \$	(15,553,486) \$	0 \$	(6,476) \$	- \$	(297,254) \$	- \$	286,371,461 \$	286,371,461	\$ 314,877,394	\$ - \$	6 0	\$ 1,333,262,317
and Brookly	Φ 040.004.054 Φ	Φ.	Φ.	Φ.	Φ.	Φ.	440.004	Φ.	Φ.		Φ.	Φ	、	Φ 040 400 040
counts Payable crued Interest	\$ 348,024,351 \$	- \$	- \$	- \$	- \$	- \$	143,891 \$	- \$	- \$	- :	•		-	\$ 348,168,242 (0
crued Income Taxes	- 213,601	-	0	-	- -	-	-	-	-	-	(0)	- 0	_	213,601
ner Accrued Expenses	46,180,408	14,105,225	-	_	_	_	72,853	-	-	_	(0)	-	_	60,358,485
perating Lease Liabilities - Current	0	(0)	0	-	-	-	0	-	-	-	-	_	_	00,000,100
her Short Term Debt	(0)	-	- -	-	-	-	-	-	-	-	-	-	-	(0
ng-Term Debt	Ô	-	-	-	-	-	-	-	-	-	-	-	-	Ò
perating Lease Liabilities- Non-Current	(0)	(0)	0	-	-	-	-	-	-	-	-	-	-	(0
eferred Income Taxes - Liabilities	53,367,427	1,499,039	-	-	-	-	-	-	-	-	-	-	-	54,866,466
ther Long-Term Liabilities	9,203,714	-	-	-	<u>-</u>	-	-	<u>-</u>	-	-	-	-	<u>-</u>	9,203,714
otal Liabilities	\$ 456,989,502 \$	15,604,264 \$	0 \$	- \$	- \$	- \$	216,744 \$	- \$	- \$	-			- ·	
hareholders' Equity	(69,360,558)	58,266,010	(15,553,486)	0	(6,476)	-	(513,998)	-	286,371,461	286,371,461	314,877,394	(0)	0	860,451,808
otal Liabilities + Equity	\$ 387,628,944 \$	73,870,274 \$	(15,553,486) \$	0 \$	(6,476) \$	- \$	(297,254) \$	- \$	286,371,461 \$	286,371,461	\$ 314,877,394	- \$	0	\$ 1,333,262,317
djustment to Shareholders' Equity	(298,650,734)	(880,676)	(15,553,486)	0	(6,476)	_	(513,998)					(0)	0	(315,605,370)
heck	(290,030,734)	(000,070)	(15,555,460)	-	(0,470)	-	(313,996)	-	-	-	-	(U) -	-	(313,003,370)
emo: Post Petition Payables														
on-Merch Amount	2,142,657	-	-	-	-	-	-	-	-	-	-	-	-	2,142,657
ayroll	-	-	-	-	-	-	-	-	-	-	-	-	-	-
otal Non-Taxes	2,142,657	-	-	-	-	-	-	-	-	-	-	-	-	2,142,657
lama, Calaa Tay Dayahla														
lemo: Sales Tax Payable ales Tax	<u>-</u>	_	_	_	-	_	_	_	-	_	_	_	-	_
otal Sales Taxes					<u> </u>		<u> </u>		<u> </u>		<u>-</u>	<u> </u>		
otal Sales Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-
lemo S&S Amounts:														
re-Petition Secured Debt	441,433,084	_	_	153,400,000	_	_	-	-	-	-	-	-	_	594,833,084
re-Petition Priority Debt	106,050	-	-	-	-	-	-	-	-	-	-	-	-	106,050
Insecured Liabilities	668,988,477	4,049,400	-	15,187,975	8,069,406	2,028,188	8,933,449	1,861,075	-	-	_	357,928	3,108,875	712,584,772
Total S&S Debt	/ /							4 004 075				337,320	3,100,073	
	1,110,527,611	4,049,400	-	168,587,975	8,069,406	2,028,188	8,933,449	1,861,075	-	-	-	357,928	3,108,875	1,307,523,906
			-		8,069,406	2,028,188	8,933,449	1,861,075	-	-	-			
oad For MOR	1,110,527,611	4,049,400										357,928	3,108,875	
ccounts_receiveable_total_net_of_allowance_current_month	1,110,527,611 1,424,458	4,049,400 3,576,905	-		8,069,406 0	2,028,188 -	3,657	1,861,075 -	- -	-	-		3,108,875	
ccounts_receiveable_total_net_of_allowance_current_month ventory_current_month	1,110,527,611 1,424,458 -	4,049,400 3,576,905 -	<u>-</u> -				3,657 -		<u>-</u> -	- - -	- -	357,928	3,108,875 - -	
counts_receiveable_total_net_of_allowance_current_month ventory_current_month tal_current_assets_current_month	1,110,527,611 1,424,458 - 69,076,371	4,049,400 3,576,905 - 3,576,905	- - -		0 - 0		3,657 - 990,799		- - - -	- - -	- - 1,437,299	357,928	3,108,875	
ccounts_receiveable_total_net_of_allowance_current_month ventory_current_month otal_current_assets_current_month otal_assets_current_month	1,110,527,611 1,424,458 - 69,076,371 387,628,944	4,049,400 3,576,905 -	<u>-</u> -				3,657 -		<u>-</u> -	- - -	- -	357,928	3,108,875 - -	
ccounts_receiveable_total_net_of_allowance_current_month ventory_current_month tal_current_assets_current_month tal_assets_current_month ostpetition_payables_excluding_taxes_current_month	1,110,527,611 1,424,458 - 69,076,371	3,576,905 - 3,576,905 73,870,274	- - -		0 - 0 (6,476)		3,657 - 990,799 (297,254)		- - - - 286,371,461	- - - 286,371,461	- - 1,437,299	357,928	3,108,875 - -	
ccounts_receiveable_total_net_of_allowance_current_month ventory_current_month tal_current_assets_current_month tal_assets_current_month ostpetition_payables_excluding_taxes_current_month ostpetition_payables_past_due_excluding_taxes_current_month	1,110,527,611 1,424,458 - 69,076,371 387,628,944 2,142,657	3,576,905 - 3,576,905 73,870,274 -	- - -		0 - 0 (6,476)		3,657 - 990,799 (297,254)		- - - - 286,371,461	- - - 286,371,461	- - 1,437,299	357,928	3,108,875 - -	
ccounts_receiveable_total_net_of_allowance_current_month ventory_current_month tal_current_assets_current_month tal_assets_current_month ostpetition_payables_excluding_taxes_current_month ostpetition_payables_past_due_excluding_taxes_current_month ostpetition_taxes_payable_current_month ostpetition_taxes_past_due_current_month	1,110,527,611 1,424,458 - 69,076,371 387,628,944 2,142,657 -	3,576,905 - 3,576,905 73,870,274 -	- - -		0 - 0 (6,476)		3,657 - 990,799 (297,254)		- - - - 286,371,461	- - - 286,371,461	- - 1,437,299	357,928	3,108,875 - -	
ccounts_receiveable_total_net_of_allowance_current_month ventory_current_month tal_current_assets_current_month tal_assets_current_month ostpetition_payables_excluding_taxes_current_month ostpetition_payables_past_due_excluding_taxes_current_month ostpetition_taxes_payable_current_month ostpetition_taxes_past_due_current_month repetition_secured_debt_current_month	1,110,527,611 1,424,458 - 69,076,371 387,628,944 2,142,657	3,576,905 - 3,576,905 73,870,274 - - -	- - -		0 - 0 (6,476)		3,657 - 990,799 (297,254)		- - - - 286,371,461	- - - 286,371,461	- - 1,437,299	357,928	3,108,875 - -	
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ccounts_receiveable_total_net_of_allowance_current_month ventory_current_month tal_current_assets_current_month tal_assets_current_month ostpetition_payables_excluding_taxes_current_month ostpetition_payables_past_due_excluding_taxes_current_month ostpetition_taxes_payable_current_month ostpetition_taxes_past_due_current_month repetition_secured_debt_current_month repetition_priority_debt_current_month ostpetition_unsecured_debt_current_month ostpetition_employer_payroll_taxes_accrued_current_month	1,424,458 - 69,076,371 387,628,944 2,142,657 106,050 454,740,795 -	4,049,400 3,576,905 - 3,576,905 73,870,274 15,604,264 -	- - (15,553,486) - - - - - - - 0		0 - 0 (6,476)	- - - - - - - - - -	3,657 - 990,799 (297,254) - - - - - - 216,744 -	- - - - - - - - - -	- - - - 286,371,461	- - - 286,371,461	- - 1,437,299	357,928	3,108,875 - -	
ccounts_receiveable_total_net_of_allowance_current_month ventory_current_month tal_current_assets_current_month tal_assets_current_month	1,110,527,611 1,424,458 - 69,076,371 387,628,944 2,142,657 106,050 454,740,795 - 15,768,190	4,049,400 3,576,905 - 3,576,905 73,870,274 15,604,264	- - (15,553,486) - - - - - - 0		0 - 0 (6,476)	- - - - - - - - - - - - - - - - -	3,657 - 990,799 (297,254) - - - - - - 216,744	- - - - - - - - -	- - - - 286,371,461	- - - 286,371,461	- - 1,437,299	357,928	3,108,875 - -	
counts_receiveable_total_net_of_allowance_current_month ventory_current_month cal_current_assets_current_month cal_assets_current_month cal_current_month cal_current_month cal_assets_current_month cal_current_month cal_current_month cal_assets_current_month cal_current_month cal_	1,424,458 - 69,076,371 387,628,944 2,142,657 106,050 454,740,795 - 15,768,190 -	4,049,400 3,576,905 - 3,576,905 73,870,274 15,604,264	- - (15,553,486) - - - - - 0 - 1,664,505		0 - 0 (6,476)	- - - - - - - - - - - - - - - - -	3,657 - 990,799 (297,254) - - - - - - 216,744 -	- - - - - - - - - - 18,290	- - - - 286,371,461	- - - 286,371,461	- - 1,437,299	357,928	3,108,875 270,608 0	
counts_receiveable_total_net_of_allowance_current_month ventory_current_month cal_current_assets_current_month cal_assets_current_month cal_asse	1,110,527,611 1,424,458 - 69,076,371 387,628,944 2,142,657 106,050 454,740,795 - 15,768,190 - 11,095,898	4,049,400 3,576,905 - 3,576,905 73,870,274	- - (15,553,486) - - - - - 0 - 1,664,505 - 1,585,295		0 - 0 (6,476) 	- - - - - - - - - - 64,808 - 58,481	3,657 - 990,799 (297,254) - - - - 216,744 - - -	- - - - - - - - - -	- - - - 286,371,461	- 286,371,461 - - - - - - - - -	- 1,437,299 314,877,394 - - - - - 0 - -	357,928	3,108,875 270,608 0	
counts_receiveable_total_net_of_allowance_current_month ventory_current_month vtal_current_assets_current_month otal_assets_current_month ostpetition_payables_excluding_taxes_current_month ostpetition_payables_past_due_excluding_taxes_current_month ostpetition_taxes_payable_current_month ostpetition_taxes_past_due_current_month repetition_secured_debt_current_month repetition_priority_debt_current_month ostpetition_unsecured_debt_current_month ostpetition_employer_payroll_taxes_accrued_current_month ostpetition_employer_payroll_taxes_paid_current_month ostpetition_employer_payroll_taxes_paid_current_month ostpetition_employer_payroll_taxes_paid_current_month ostpetition_employer_payroll_taxes_paid_current_month ostpetition_property_taxes_paid_current_month	1,424,458 - 69,076,371 387,628,944 2,142,657 106,050 454,740,795 - 15,768,190 - 11,095,898 126,937	4,049,400 3,576,905 - 3,576,905 73,870,274	- - (15,553,486) - - - - - 0 - 1,664,505		0 - 0 (6,476)	- - - - - - - - - - - - - - - - -	3,657 - 990,799 (297,254) - - - - - - 216,744 -	- - - - - - - - - - 18,290	- - - - 286,371,461	- - - 286,371,461	- - 1,437,299	357,928	3,108,875 270,608 0	
counts_receiveable_total_net_of_allowance_current_month ventory_current_month val_current_assets_current_month val_assets_current_month val_asse	1,424,458 - 69,076,371 387,628,944 2,142,657 106,050 454,740,795 - 15,768,190 - 11,095,898 126,937 1,022,387	4,049,400 3,576,905 - 3,576,905 73,870,274	- - (15,553,486) - - - - - 0 - 1,664,505 - 1,585,295		0 - 0 (6,476) 	- - - - - - - - - 64,808 - 58,481	3,657 - 990,799 (297,254) - - - - 216,744 - - - -	- - - - - - - - - - 18,290	- - - - 286,371,461	- 286,371,461 - - - - - - - - -	- 1,437,299 314,877,394 - - - - - 0 - -	357,928	3,108,875 270,608 0	
counts_receiveable_total_net_of_allowance_current_month cal_current_assets_current_month cal_assets_current_month cal_ass	1,110,527,611 1,424,458 - 69,076,371 387,628,944 2,142,657 106,050 454,740,795 - 15,768,190 - 11,095,898 126,937 1,022,387 73,757	4,049,400 3,576,905 - 3,576,905 73,870,274	- - (15,553,486) - - - - - 0 - 1,664,505 - 1,585,295 - -		0 - 0 (6,476) 	- - - - - - - - - 64,808 - 58,481 - - 1,195	3,657 - 990,799 (297,254) 216,744	- - - - - - - - - - 18,290	- - - 286,371,461 - - - - - - - - - - - -	- 286,371,461 - - - - - - - - -	- 1,437,299 314,877,394 - - - - - 0 - -	357,928	3,108,875	
counts_receiveable_total_net_of_allowance_current_month ventory_current_month tal_current_assets_current_month tal_assets_current_month	1,424,458 - 69,076,371 387,628,944 2,142,657 106,050 454,740,795 - 15,768,190 - 11,095,898 126,937 1,022,387	4,049,400 3,576,905 - 3,576,905 73,870,274	- - (15,553,486) - - - - - 0 - 1,664,505 - 1,585,295 - -		0 - 0 (6,476) 	- - - - - - - - - 64,808 - 58,481	3,657 - 990,799 (297,254) - - - - 216,744 - - - - -	- - - - - - - - - - 18,290	- 286,371,461 - - - - - - - - - - - - -	- 286,371,461 - - - - - - - - -	- 1,437,299 314,877,394 - - - - - 0 - -	357,928	3,108,875 270,608 0	
counts_receiveable_total_net_of_allowance_current_month ventory_current_month tal_current_assets_current_month tal_assets_current_month	1,110,527,611 1,424,458 - 69,076,371 387,628,944 2,142,657 106,050 454,740,795 - 15,768,190 - 11,095,898 126,937 1,022,387 73,757 103,114,206	4,049,400 3,576,905 - 3,576,905 73,870,274 15,604,264 1,505,394	- (15,553,486) - - - - - - 0 - 1,664,505 - 1,585,295 - - -		0 - 0 (6,476) 	- - - - - - - - - 64,808 - 58,481 - - 1,195 9,906	3,657 - 990,799 (297,254) 216,744	- - - - - - - - - - 18,290	286,371,461	- 286,371,461 - - - - - - - - -	- 1,437,299 314,877,394 - - - - - 0 - -	357,928	3,108,875 270,608 0	
counts_receiveable_total_net_of_allowance_current_month /entory_current_month al_current_assets_current_month al_assets_current_month stpetition_payables_excluding_taxes_current_month stpetition_payables_past_due_excluding_taxes_current_month stpetition_taxes_payable_current_month stpetition_taxes_past_due_current_month epetition_secured_debt_current_month epetition_priority_debt_current_month estpetition_unsecured_debt_current_month stpetition_employer_payroll_taxes_accrued_current_month stpetition_employer_payroll_taxes_accrued_cumulative stpetition_employer_payroll_taxes_paid_current_month stpetition_employer_payroll_taxes_paid_cumulative stpetition_property_taxes_paid_current_month stpetition_property_taxes_paid_cumulative stpetition_other_taxes_accrued_cumulative stpetition_other_taxes_accrued_cumulative stpetition_other_taxes_accrued_cumulative stpetition_other_taxes_paid_current_month	1,110,527,611 1,424,458 - 69,076,371 387,628,944 2,142,657 106,050 454,740,795 - 15,768,190 - 11,095,898 126,937 1,022,387 73,757 103,114,206 73,757	4,049,400 3,576,905 - 3,576,905 73,870,274 15,604,264 1,505,394 -	- (15,553,486) - - - - - 0 - 1,664,505 - 1,585,295 - - -		0 - 0 (6,476) 	- - - - - - - - - 64,808 - 58,481 - - 1,195 9,906 1,195	3,657 - 990,799 (297,254) 216,744	- - - - - - - - - - 18,290	286,371,461	- 286,371,461 - - - - - - - - -	- 1,437,299 314,877,394 - - - - - 0 - -	357,928	3,108,875 270,608 0	
counts_receiveable_total_net_of_allowance_current_month ventory_current_month tal_current_assets_current_month tal_assets_current_month betpetition_payables_excluding_taxes_current_month betpetition_payables_past_due_excluding_taxes_current_month betpetition_taxes_payable_current_month betpetition_taxes_past_due_current_month betpetition_secured_debt_current_month betpetition_priority_debt_current_month betpetition_unsecured_debt_current_month betpetition_employer_payroll_taxes_accrued_current_month betpetition_employer_payroll_taxes_accrued_current_month betpetition_employer_payroll_taxes_paid_current_month betpetition_employer_payroll_taxes_paid_current_month betpetition_property_taxes_paid_current_month betpetition_property_taxes_paid_current_month betpetition_other_taxes_accrued_cumulative betpetition_other_taxes_accrued_cumulative betpetition_other_taxes_accrued_cumulative betpetition_other_taxes_paid_current_month	1,110,527,611 1,424,458 - 69,076,371 387,628,944 2,142,657 106,050 454,740,795 - 15,768,190 - 11,095,898 126,937 1,022,387 73,757 103,114,206 73,757 261,016,676	4,049,400 3,576,905 - 3,576,905 73,870,274 15,604,264 1,505,394 -	- (15,553,486) - - - - - 0 - 1,664,505 - 1,585,295 - - -		0 - 0 (6,476) 	- - - - - - - - - 64,808 - 58,481 - - 1,195 9,906 1,195	3,657 - 990,799 (297,254) 216,744	- - - - - - - - - - 18,290	286,371,461	- 286,371,461 - - - - - - - - -	- 1,437,299 314,877,394 - - - - - 0 - -	357,928	3,108,875 270,608 0	
counts_receiveable_total_net_of_allowance_current_month ventory_current_month tal_current_assets_current_month tal_assets_current_month	1,110,527,611 1,424,458 - 69,076,371 387,628,944 2,142,657 106,050 454,740,795 - 15,768,190 - 11,095,898 126,937 1,022,387 73,757 103,114,206 73,757	4,049,400 3,576,905 - 3,576,905 73,870,274 15,604,264 1,505,394 - 5,381,480	- (15,553,486) - - - - - 0 - 1,664,505 - 1,585,295 - - -		0 - 0 (6,476) 	- - - - - - - - - 64,808 - 58,481 - - 1,195 9,906 1,195 21,569	3,657 - 990,799 (297,254) 216,744	- - - - - - - - 18,290 - 17,877 - - - -	286,371,461	- - 286,371,461 - - - - - - - - - - - - - - - - - -	- 1,437,299 314,877,394 - - - - - - - - - - - - - - - - -	357,928	3,108,875 270,608 0	
counts_receiveable_total_net_of_allowance_current_month ventory_current_month tal_current_assets_current_month tal_assets_current_month bestpetition_payables_excluding_taxes_current_month bestpetition_payables_past_due_excluding_taxes_current_month bestpetition_taxes_payable_current_month bestpetition_taxes_past_due_current_month bestpetition_secured_debt_current_month bestpetition_priority_debt_current_month bestpetition_unsecured_debt_current_month bestpetition_employer_payroll_taxes_accrued_current_month bestpetition_employer_payroll_taxes_accrued_cumulative bestpetition_employer_payroll_taxes_paid_current_month bestpetition_property_taxes_paid_current_month bestpetition_property_taxes_paid_current_month bestpetition_other_taxes_accrued_current_month bestpetition_other_taxes_accrued_cumulative bestpetition_other_taxes_paid_current_month	1,424,458 - 69,076,371 387,628,944 2,142,657 106,050 454,740,795 - 15,768,190 - 11,095,898 126,937 1,022,387 73,757 103,114,206 73,757 261,016,676	4,049,400 3,576,905 - 3,576,905 73,870,274 15,604,264 1,505,394 - 5,381,480	- (15,553,486) - - - - - 0 - 1,664,505 - 1,585,295 - - - -	0	0 - 0 (6,476) 	- - - - - - - - 64,808 - 58,481 - - 1,195 9,906 1,195 21,569	3,657 - 990,799 (297,254) 216,744	- - - - - - - - 18,290 - 17,877 - - - - -	- - - 286,371,461 - - - - - - - - - - - - - - - - -	- - 286,371,461 - - - - - - - - - - - - - - - - - -	- 1,437,299 314,877,394 - - - - - - - - - - - - - - - - -	357,928	3,108,875 270,608 0	
counts_receiveable_total_net_of_allowance_current_month ventory_current_month tal_current_assets_current_month tal_assets_current_month bastpetition_payables_excluding_taxes_current_month bastpetition_payables_past_due_excluding_taxes_current_month bastpetition_taxes_payable_current_month bastpetition_secured_debt_current_month epetition_priority_debt_current_month epetition_priority_debt_current_month estpetition_employer_payroll_taxes_accrued_current_month bastpetition_employer_payroll_taxes_accrued_current_month bastpetition_employer_payroll_taxes_paid_current_month bastpetition_employer_payroll_taxes_paid_current_month bastpetition_property_taxes_paid_current_month bastpetition_other_taxes_accrued_current_month bastpetition_other_taxes_accrued_current_month bastpetition_other_taxes_accrued_current_month bastpetition_other_taxes_paid_current_month	1,424,458 - 69,076,371 387,628,944 2,142,657 106,050 454,740,795 - 15,768,190 - 11,095,898 126,937 1,022,387 73,757 103,114,206 73,757 261,016,676	4,049,400 3,576,905 - 3,576,905 73,870,274 15,604,264 1,505,394 - 5,381,480	- (15,553,486) - - - - - 0 - 1,664,505 - 1,585,295 - - - - -	0	0 - 0 (6,476) 	- - - - - - - - 64,808 - 58,481 - - 1,195 9,906 1,195 21,569	3,657 - 990,799 (297,254) 216,744	- - - - - - - - 18,290 - 17,877 - - - - -	286,371,461	- - 286,371,461 - - - - - - - - - - - - - - - - - -	- 1,437,299 314,877,394 - - - - - - - - - - - - - - - - -	357,928	3,108,875 270,608 0	
ccounts_receiveable_total_net_of_allowance_current_month nventory_current_month otal_current_assets_current_month otal_assets_current_month otal_assets_current_month ostpetition_payables_excluding_taxes_current_month ostpetition_payables_past_due_excluding_taxes_current_month ostpetition_taxes_payable_current_month ostpetition_taxes_past_due_current_month repetition_secured_debt_current_month repetition_unsecured_debt_current_month ostpetition_employer_payroll_taxes_accrued_current_month ostpetition_employer_payroll_taxes_accrued_current_month ostpetition_employer_payroll_taxes_paid_current_month ostpetition_property_taxes_paid_current_month ostpetition_property_taxes_paid_current_month ostpetition_other_taxes_accrued_current_month ostpetition_other_taxes_accrued_current_month ostpetition_other_taxes_accrued_current_month ostpetition_other_taxes_paid_current_month	1,110,527,611 1,424,458 - 69,076,371 387,628,944 2,142,657 106,050 454,740,795 - 15,768,190 - 11,095,898 126,937 1,022,387 73,757 103,114,206 73,757 261,016,676	4,049,400 3,576,905 - 3,576,905 73,870,274 15,604,264 1,505,394 - 5,381,480	- (15,553,486) - - - - - 0 - 1,664,505 - 1,585,295 - - - - -	0	0 - 0 (6,476) 	- - - - - - - - 64,808 - 58,481 - - 1,195 9,906 1,195 21,569	3,657 - 990,799 (297,254) 216,744	- - - - - - - - 18,290 - 17,877 - - - - -	- - - 286,371,461 - - - - - - - - - - - - - - - - -	- 286,371,461 - - - - - - - - - - - - - - -	- 1,437,299 314,877,394 - - - - - - - - - - - - - - -	357,928	3,108,875 270,608 0	
ccounts_receiveable_total_net_of_allowance_current_month nventory_current_month otal_current_assets_current_month otal_current_assets_current_month otal_assets_current_month otal_atses_payable_current_month otal_atses_payable_current_month otal_atses_payable_current_month otal_atset_of_atse	1,424,458 - 69,076,371 387,628,944 2,142,657 106,050 454,740,795 - 15,768,190 - 11,095,898 126,937 1,022,387 73,757 103,114,206 73,757 261,016,676	4,049,400 3,576,905 - 3,576,905 73,870,274 15,604,264 1,505,394 - 5,381,480	- (15,553,486) - - - - - 0 - 1,664,505 - 1,585,295 - - - - -	0	0 - 0 (6,476) 	- - - - - - - - 64,808 - 58,481 - - 1,195 9,906 1,195 21,569	3,657 - 990,799 (297,254) 216,744	- - - - - - - - 18,290 - 17,877 - - - - -	- - - 286,371,461 - - - - - - - - - - - - - - - - -	- - 286,371,461 - - - - - - - - - - - - - - - - - -	- 1,437,299 314,877,394 - - - - - - - - - - - - - - - - -	357,928	3,108,875 270,608 0	

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JO-	Ann	Stores	

Acct Rollup	Jo-Ann Stores, LLC	Joann.com, LLC	Support Center, Inc.	Needle Holdings LLC	JOANN Ditto Holdings Inc.	Creativebug, LLC	WeaveUp, Inc.	Dittopatterns LLC		, JOANN Holdings 2, LLC	JOANN Inc.	JAS Aviation, LLC	Creative Tech Solutions LLC
Cash Balance Beginning	52,066,136	-	-	-	-	-	-	135	-	-	-	-	-
Receipts Disbursements Net Cash Flow	38,346 (3,776,605) (3,738,260)	- -	- -	- - -	- - -	- - -	- - -	- (135 (135		- - -	- - -	- - -	- - -
Cash Balance Ending	48,327,877	-		-	-	-	-		-	-	-	-	

Load for MOR

cash_balance_beginning_of_month_current_month	52,066,136	-	-	-	-	-	-	135	-	-	-	-	-
total_receipts_net_of_transfers_current_month	38,346	-	-	-	-	-	-	-	-	-	-	-	-
total_receipts_net_of_transfers_cumulative	1,023,109,261	-	-	-	-	-	-	34,899	-	-	-	-	-
total_disbursements_net_of_transfers_current_month	3,776,605	-	-	-	-	-	-	135	-	-	-	-	-
total_disbursements_net_of_transfers_cumulative	1,030,617,448	-	-	-	-	-	-	4,872	-	-	-	-	-
disbursements_made_by_third_party_current_month	-	-	-	-	-	-	-	-	-	-	-	-	-
disbursements_made_by_third_party_cumulative	-	-	-	-	-	-	-	-	-	-	-	-	-

P&L July 5 - July 15

			Jo-Ann Stores Support Center,	Needle Holdings	JOANN Ditto				OANN Holdings 1, Jo				Creative Tech
Acct Rollup	Jo-Ann Stores, LLC	Joann.com, LLC	Inc.	LLC	Holdings Inc.	WeaveUp, Inc.	Creativebug, LLC	Dittopatterns LLC	LLC	LLC	JOANN Inc.	JAS Aviation, LLC	Solutions LLC
Sales	-	-	-	-	-	-	-	-	-	-	-	-	-
Cost of Goods Sold	-	-	-	-	-	-	-	-	-	-	-	-	-
Selling, General & Admin. Exp	(5,436,829)	-	-	-	-	-	-	(135)	-	-	-	-	-
Depreciation & Amortization	-	-	-	-	-	-	-	-	-	-	-	-	-
Reorganization Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense	-	-	-	-	-	-	-	-	-	-	-	-	-
Income Tax Provision	-	-	-	-	-	-	-	-	-	-	-	-	-
Equity Earnings	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Income	(5,436,829)	-	-	-	-	-	-	(135)	-	-	-	-	-

Bank Balances July 15, 2025

			40	Was the Account Opened
Debtor	Bank	Redacted	End of Period Balance ⁽¹⁾	During the Period?
Jo-Ann Stores, LLC	Key Bank	xxxxxx0108	-	No
Jo-Ann Stores, LLC	Wells Fargo	xxxxxx0804	-	No
Jo-Ann Stores, LLC	PNC	xxxxxx2447	-	No
Jo-Ann Stores, LLC	Heartland Bank	xxxxxx3861	-	No
Jo-Ann Stores, LLC	Regions Bank	xxxxxx9555	-	No
Jo-Ann Stores, LLC	U.S. Bank	xxxxxx3486	-	No
Jo-Ann Stores, LLC	Bank of America	xxxxxx7647	-	No
Jo-Ann Stores, LLC	Bank of America	xxxxxx7621	1,705	No
Jo-Ann Stores, LLC	Bank of America	xxxxxx6208	87,092	No
Jo-Ann Stores, LLC	Bank of America	xxxxxx1613	10,000	No
JOANN Inc.	Bank of America	xxxxxx0274	-	No
Jo-Ann Stores, LLC	Bank of America	xxxxxx6020	-	No
Jo-Ann Stores, LLC	Bank of America	xxxxxx7650	-	No
Jo-Ann Stores, LLC	Bank of America	xxxxxx8433	-	No
Jo-Ann Stores Support Center, Inc.	Bank of America	xxxxxx4663	-	No
Jo-Ann Stores, LLC	Bank of America	xxxxxx9957	46,692,777	No
Creative Tech Solutions LLC	Bank of America	xxxxxx8554	-	No
Jo-Ann Stores, LLC	JPMorgan Chase	xxxxxx0870	-	No
Jo-Ann Stores, LLC	Wells Fargo	xxxxxx0665	-	No
Jo-Ann Stores, LLC	Bank of America	xxxxxx4124	1,444,380	No
Jo-Ann Stores, LLC	Bank of America	xxxxxx8584	-	No
Ditto Patterns	Bank of America	xxxxxx2497	91,922	No
Jo-Ann Stores, LLC	Bank of America	xxxxxx5059	-	No
Jo-Ann Stores, LLC	Bank of America	xxxxxx7122	14,200,000	No

Notes

⁽¹⁾ Amounts represent end of period bank balances, not GAAP cash balances as presented in the MOR.

Payments to Professionals July 15, 2025

Payments To Professionals: July 6 - July 15

Professional	Paid During the Period	Cumulative Amount Paid
Kirkland and Ellis LLP	-	8,918,359
Alvarez and Marsal	-	4,965,823
Kroll	-	2,568,607
Kelley Drye and Warren	-	2,224,530
Province	-	898,510
Centerview	-	440,827
Cole Schotz	-	368,627
Pachulski Stang Ziehl and Jones	-	333,373
Total Payments to Professionals	-	\$ 20,718,656